



اسم المقال: أنماط البيئة الاستراتيجية ودورها في تحديد استراتيجيات التعامل مع حالات الصراع والسلام

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أنماط البيئة الاستراتيجية ودورها في تحديد استراتيجيات التعامل مع حالات الصراع والسلام

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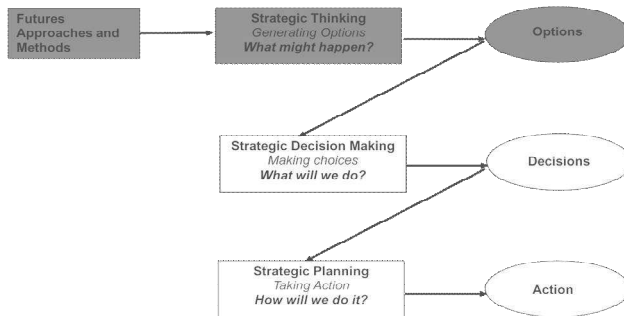
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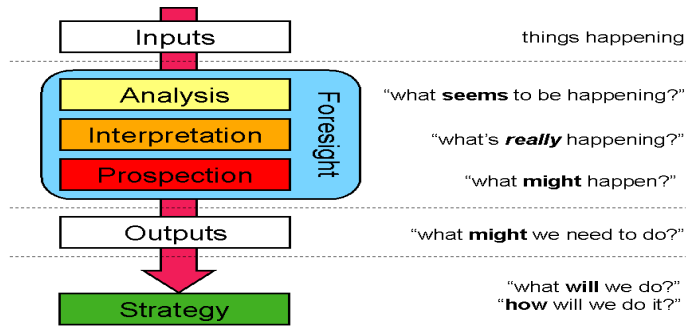
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Three Levels of Strategy



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Maree Conway, An Overview of Foresight Methodologies, Thinking Future, Melbourne/Australia, p (2).



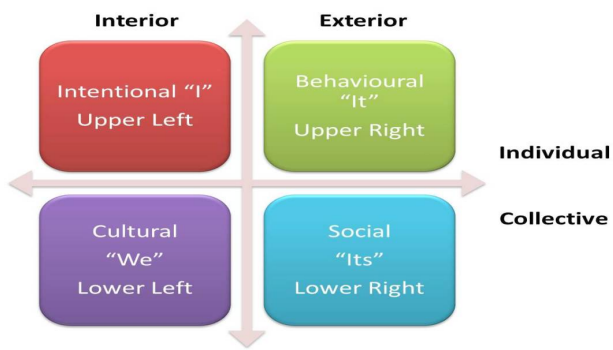
Maree Conway, Foresight: An Introduction/A Thinking Future References Guide, Thinking Future, Melbourne/Australia, 2015, p (6).



(Ken Wilber)

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Wilber’s Four Quadrants



Maree Conway, Thinking Beyond the Status Quo to Deal with Strategic Uncertainty, In Ian R. Dobson, Maree Conway and Raj Sharma (eds), Tertiary Education and Management Conference 2011 Refereed Papers, Association for Tertiary Education Management and Tertiary Education Facilities Managers’ Association, p (36).



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| Past | Present | Perspective |
|---------------------------------|--|---|
| -What Happened? (Position) | -What is happening? (Position) | - What Will Happen? (Perceptions and Expectations) |
| -What They did? (Strategies) | - What they are doing? (Strategies) | - What Should Do? (Strategies) |

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Conflict Settlement

Conflict

Conflict Resolution

Conflict Transformation

Prevention

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The Patterns of the Strategic Environment and its Role in
Determining Strategies for Dealing with Conflict and Peace
Situations

MuhammedAbdul'elahTatar
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Abstract

The decision maker needs to understand the strategic environment to be addressed through different means and methods. It is obvious that there is a difference between the three strategic environments (conflict environment, peace environment, post-peace environment) in terms of inputs and strategies to deal with each one of them. There is an urgent need to understand each pattern separately, analyze its inputs, and identify the factors and variables that affect the continuity of this situation (conflict, peace, post-peace). It is not appropriate to identify treatment without diagnosis of the condition, so it is very important to understand the type of strategic environment to be dealt with it.

¹ -John-Paul Lederach. *Building Peace: Sustainable Reconciliation in Divided Societies* Washington, United States Institute of Peace, 1997, p.24.



Tristan Anne Borer, John Darby and SiobhánMcEvoy-Levy. *Peacebuilding After Peace Accords: The Challenges of Violence, Truth and Youth* (Notre Dame, University of Notre Dame Press, 2006) and John Darby (editor). *Violence and Reconstruction* (Notre Dame, University of Notre Dame Press, 2006).

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⁴ Peter Wallensteen, *Understanding Conflict Resolution*, SAGE Publication, UK, 4thed, 2015, p.p17 – 18.

Ibid, p.p18 – 19. :

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¹³ Creative Associated International, Inc, *Preventing and Mitigating Violent Conflicts: An Abridged Practitioners' Guide (Draft)*, Creative Associated International, Inc, Washington, DC, USA, April 1997, p (4).

¹⁴Oliver P. Richmond, *Peace in International Relations*, Routledge, UK, 1sted, 2008, p.p (8 – 9).

¹⁵David Cortright, *Peace: A History of Movements and Ideas*, Cambridge University Press, UK, 1sted, 2008, p (2).

¹⁶Johan Galtung, *Social Cosmology and the Concept of peace*, *Journal of Peace Research*, Vol.18, No.2, 1981, p (194).

¹⁷Richmond, *op.cit*, p.(4).

¹⁸Alex P. Schmidt, *Thesaurus and Glossary of Early Warning and Conflict Prevention Terms*, Fewer: Forum on Early Warning and Early response, London, 1998, p (19).

¹⁹Johan Galtung, *Theories of Peace: A Synthetic Approach to Peace Thinking*, Oslo, 1967, p.(12).

²⁰ Johan Galtung, *Violence, Peace, and Peace Research*, *Journal of Peace Research*, Vol.6, No.3, 1969, p.(183).

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The SAGE Handbook of Conflict Resolution, SAGE Publication, UK, 1sted, 2009, p (358).

⁴⁰ Ho-Won Jeong, Conflict Management and Resolution: An Introduction, Routledge, London, 1sted, 2010, p.p (9 – 10).

⁴¹Brad Spangler, Settlement, Resolution, Management, and Transformation: An Explanation of Terms. Beyond Intractability, Conflict Information Consortium, University of Colorado, September 2003. <http://www.beyondintractability.org/essay/meaning-resolution> (1/4/2017)

⁴² Ho-Won Jeong, op.cit, p.p (9 – 10).

⁴³ John Paul Lederach, Preparing for Peace: Conflict Transformation Across Cultures, Syracuse University Press, NY, p.p (16 – 18).

⁴⁴ Kriesberg, op.cit, p).

⁴⁵ Jacob Bercovitch & Richard Jackson, Conflict Resolution in the Twenty-first Century: Principles, Methods, and Approaches, The University of Michigan press, USA, 2009, p (90).

⁴⁶ Carnegie Commission on Preventing Deadly Conflict, Preventing Deadly Conflict: Final Report, Carnegie Corporation of New York, 1997, p.p (xviii – xix).

⁴⁷ Norbert Ropers, Peace-Building, Crisis Prevention and Conflict Management: Technical Cooperation in the Context of Crises, Conflicts and Disasters, GTZ, Eschborn 2002, p (12).

⁴⁸ Oliver Ramsbothan, Tom Woodhouse and Hugh Miall, Contemporary Conflict Resolution: The Prevention, Management and Transformation of Deadly Conflicts, Polity Press, Cambridge, 3rded, 2011, p (31).

⁴⁹NiklasSwanstrom, Regional Cooperation and Conflict Management: Lessons from the Pacific Rim, Department of Peace and Conflict Research, Uppsala University, 2002, p.p (20, 24).