



اسم المقال: أنماط البيئة الاستراتيجية ودورها في تحديد استراتيجيات التعامل مع حالات الصراع والسلام

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أنماط البيئة الاستراتيجية ودورها في تحديد استراتيجيات التعامل مع حالات الصراع والسلام

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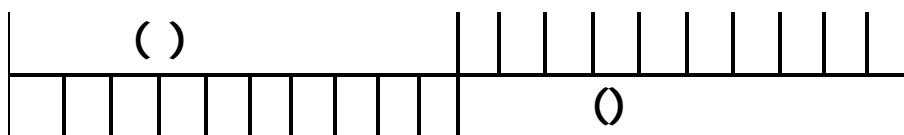
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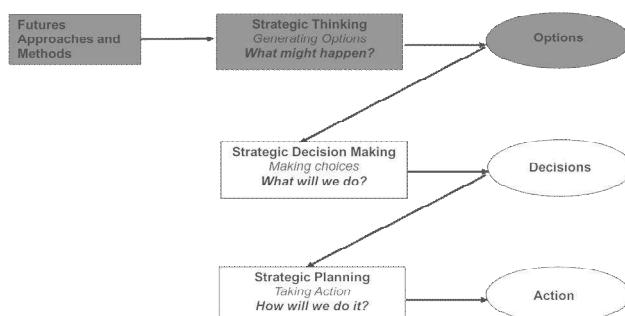




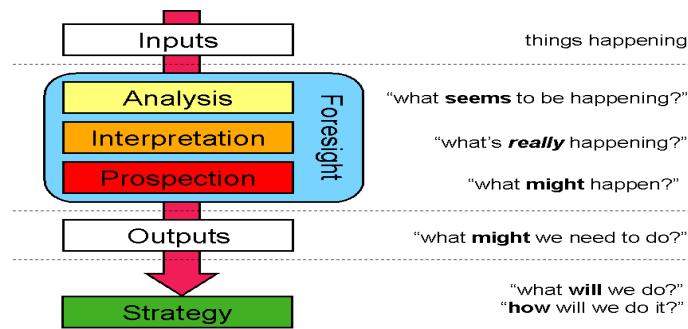
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Three Levels of Strategy



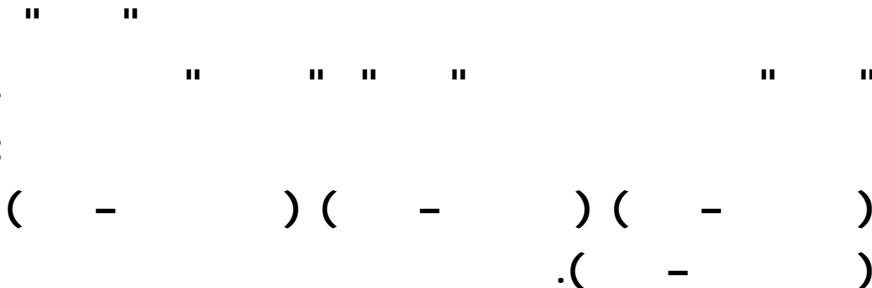
Maree Conway, An Overview of Foresight Methodologies, Thinking Future, Melbourne/Australia, p (2).



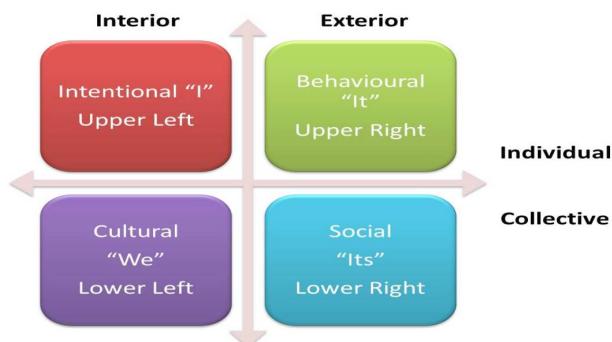
Maree Conway, **Foresight: An Introduction/A Thinking Future References Guide**, Thinking Future, Melbourne/Australia, 2015, p (6).



(Ken Wilber)



Wilber's Four Quadrants



Maree Conway, Thinking Beyond the Status Quo to Deal with Strategic Uncertainty, In Ian R. Dobson, Maree Conway and Raj Sharma (eds), Tertiary Education and Management Conference 2011 Refereed Papers, Association for Tertiary Education Management and Tertiary Education Facilities Managers' Association, p (36).



.(3Ps)

(3Ps)

Past	Present	Perspective
-What Happened? (Position) -What They did? (Strategies)	-What is happening? (Position) What they are doing? (Strategies)	- What Will Happen? (Perceptions and Expectations) - What Should Do? (Strategies)

Conflict Settlement

Conflict

Conflict Resolution

Conflict Transformation

Prevention

.Conflict Management



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(Operational Prevention)
(Structural Prevention)



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The Patterns of the Strategic Environment and its Role in Determining Strategies for Dealing with Conflict and Peace Situations

MuhammedAbdul'elahTatar
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Abstract

The decision maker needs to understand the strategic environment to be addressed through different means and methods. It is obvious that there is a difference between the three strategic environments (conflict environment, peace environment, post-peace environment) in terms of inputs and strategies to deal with each one of them. There is an urgent need to understand each pattern separately, analyze its inputs, and identify the factors and variables that affect the continuity of this situation (conflict, peace, post-peace). It is not appropriate to identify treatment without diagnosis of the condition, so it is very important to understand the type of strategic environment to be dealt with it.

¹ -John-Paul Lederach. **Building Peace: Sustainable Reconciliation in Divided Societies** Washington, United States Institute of Peace, 1997, p.24.



Tristan Anne Borer, John Darby and Siobhán McEvoy-Levy. *Peacebuilding After Peace Accords: The Challenges of Violence, Truth and Youth* (Notre Dame, University of Notre Dame Press, 2006) and John Darby (editor). *Violence and Reconstruction* (Notre Dame, University of Notre Dame Press, 2006).

⁴ Peter Wallensteen, *Understanding Conflict Resolution*, SAGE Publication, UK, 4thed, 2015, p.17 – 18.

Ibid, p.p18 – 19. :

¹³ Creative Associated International, Inc, *Preventing and Mitigating Violent Conflicts: An Abridged Practitioners' Guide (Draft)*, Creative Associated International, Inc, Washington, DC, USA, April 1997, p (4).

¹⁴ Oliver P. Richmond, *Peace in International Relations*, Routledge, UK, 1sted, 2008, p.p (8 – 9).

¹⁵ David Cortright, *Peace: A History of Movements and Ideas*, Cambridge University Press, UK, 1sted, 2008, p (2).

¹⁶ Johan Galtung, *Social Cosmology and the Concept of peace*, *Journal of Peace Research*, Vol.18, No.2, 1981, p (194).

¹⁷ Richmond, op.cit, p.(4).

¹⁸ Alex P. Schmidt, *Thesaurus and Glossary of Early Warning and Conflict Prevention Terms*, Fewer: Forum on Early Warning and Early response, London, 1998, p (19).

¹⁹ Johan Galtung, *Theories of Peace: A Synthetic Approach to Peace Thinking*, Oslo, 1967, p.(12).

²⁰ Johan Galtung, *Violence, Peace, and Peace Research*, *Journal of Peace Research*, Vol.6, No.3, 1969, p.(183).

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²³Schmid, op.cit, p.(19).

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³⁵ Ho-Won Jeong, *Understanding Conflict and Conflict Analysis*, SAGE Publications Ltd, London, 1sted, 2008, p (29).

³⁶ Louis Kriesberg, *The Growth of the Conflict Resolution Field*, in Chester A. Crocker, Fen Osler and Pamela Aall (eds), *Turbulent Peace: The Challenges of Managing International Conflict*, United States Institute of Peace Press, USA, 1sted, 2001, p (416).

³⁷ John Burton and Frank Dukes, *Conflict: Practices in Management, Settlement and Resolution*, Palgrave Macmillan, UK 1990, p.p (83 – 87).

³⁸ I. William Zartman, *Ripe for Resolution: Conflict and Intervention in Africa*, Oxford University Press, New York, 2nd Ed 1989, p.p (266 – 273).

³⁹ Franz Cede, *The Settlement of International Dispute by Legal Means: Arbitration and Judicial*, in Jacob Bercovitch, Victor Kremenyuk and I. William Zartman (eds),



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- The SAGE Handbook of Conflict Resolution, SAGE Publication, UK, 1sted, 2009, p (358).
- ⁴⁰ Ho-Won Jeong, Conflict Management and Resolution: An Introduction, Routledge, London, 1sted, 2010, p.p (9 – 10).
- ⁴¹Brad Spangler, Settlement, Resolution, Management, and Transformation: An Explanation of Terms. Beyond Intractability,Conflict Information Consortium, University of Colorado, September 2003.
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- ⁴² Ho-Won Jeong, op.cit, p.p (9 – 10).
- ⁴³ John Paul Lederach, Preparing for Peace: Conflict Transformation Across Cultures, Syracuse University Press, NY, p.p (16 – 18).
- ⁴⁴ ٤ ١١)Kriesberg, op.cit, p .
- ⁴⁵ Jacob Bercovitch& Richard Jackson, Conflict Resolution in the Twenty-first Century: Principles, Methods, and Approaches, The University of Michigan press, USA, 2009, p (90).
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